2013-2014 Highlights Reports

Office of Academic Affairs
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The Office of the Executive Vice Chancellor and Chief Academic Officer continued to lead the IUPUI campus in its transition to implementation of the new strategic plan, as reported by Chancellor Bantz in the State of the Campus Address and the Report to the Community. Academic Affairs and Academic Support units provided leadership for implementation of several of the initiatives and collaborated with other campus units and offices at IUPUI for the plan overall. (See the Executive Summary for the plan: Our Commitment to Indiana and Beyond.) Following are highlights of activities that support the three main elements of IUPUI's strategy.

The Success of our Students

- IUPUI contracted with Education Advisory Board (EAB) for its Student Success Collaborative platform and for access to Academic Affairs Forum. University College led implementation of the Student Success Collaborative during the year, and 247 IUPUI faculty and staff created accounts to gain access to the Academic Affairs Forum.
- IUPUI established a new **Division of Undergraduate Education** to support student success and degree attainment. Reporting to Kathy Johnson, Associate Vice Chancellor for Undergraduate Education and Dean of University College, the Division will improve curricular coordination, support high-quality academic experiences and the engagement of all students in high impact practices, expand academic support services, and subsequently improve students' degree completion rates through collaboration with schools and other administrative units. Additionally, the Division will help ensure a coordinated effort focused on student learning outcomes and high quality IUPUI degrees. (See the announcement at http://go.iu.edu/d2Q.)
- The campus transitioned IUPUI Enrollment Services to the **Division of Enrollment Management**, to help the campus expand its reach and build enrollment. Led by Associate Vice Chancellor Becky Porter, the Division of Enrollment Management will work with the Division of Undergraduate Education, schools and other units on campus to ensure a comprehensive and collaborative approach to planning and implementing a coordinated student enrollment experience, incorporating both undergraduate and graduate/professional students. (See the announcement at http://go.iu.edu/d2S.)
- IUPUI initiated a **redesign of the IUPUI website** with IU Communications, to be completed in August 2014. The site is designed to be more user friendly especially for prospective and current students and provides easy navigation within the campus, school-specific and other IUPUI domains. The site is also designed to be particularly effective with mobile devices. IUPUI receives more traffic through mobile devices than any other IU campus.
- Through the Office of Academic Affairs, IUPUI provided leadership for several of Indiana University's activities funded by **Lilly Endowment through its Initiative to Promote Opportunities through Educational Collaborations** (Round III grant to IU/IUPUI). These include facilitating degree completion through online and on-campus opportunities, with activities including establishment of Career EDGE and scaling to all campuses, and establishment of the Degree Completion Office (part of the Division of Undergraduate Education, referenced above). See IU's news release.
- In support of graduate education and in honor of Dr. Sherry Queener's dedication to IUPUI and graduate students, the Office of Academic Affairs established the **Sherry Queener Graduate**

Student Excellence Award that will be conferred at the Chancellor's Academic Honors Convocation in April 2015 and each year after.

- Senior Associate Vice Chancellor Melissa Lavitt led IUPUI's team attending the Association of America Colleges and Universities (AACU) **2014 Institute on General Education and Assessment.** The team's work focused on refreshing and developing our assessment of the Principles of Undergraduate Learning.
- In collaboration with the Center for Teaching and Learning and UITS, the campus supported the **IU Online initiative at IUPUI**. This occurred through funding aimed at developing or expanding primarily more graduate/professional offerings across all of our academic units. Through this initiative, 31 unique programs are being supported through various IU Online funding mechanisms
- Important operating aspects for IUPUC were clarified and communicated to stakeholders, including its relationship to IUPUI.

Advances in Health and Life Sciences

- The Office of Academic Affairs Faculty Development collaborations with the School of Medicine are likely to be related to faculty well-being and professional development. We are beginning work on a Dual Career Network and a Mentoring Academy, as examples.
- Jay L. Hess, dean of the IU School of Medicine and vice president for university clinical affairs at IU presented the IUPUI Translating Research into Practice (TRIP) Keynote Address, "Speeding the Clinical Translation of Discovery." http://inscope.iu.edu/editors-picks/news-to-use/2014-03-06-news-to-use-roundup-inscope.shtml

Contributions to the Well-Being of the Citizens of Indianapolis, the State of Indiana, and Beyond

- The Office of Academic Affairs collaborated with External Affairs, the Center for Service and Learning, the Community Learning Network, Solution Center, and other units to begin implementation of IUPUI strategic initiative to **deepen IUPUI's commitment to community engagement**. Academic Affairs sponsored IUPUI's team at the Engagement Academy for University Leaders, June 2-5, 2014, in Arlington, Virginia.
- Supporting an inclusive campus climate, the Office of Academic Affairs administers START (**Support for Talent Attraction, Retention, and Transition**) which promotes the recruitment of new, outstanding tenure/tenure-track faculty from less-represented populations. START replaced the earlier SRUF program effective July 1, 2013.
- Appointed **Melissa Lavitt** Senior Associate Vice Chancellor for Academic Affairs. Lavitt provides leadership and vision for the direction of faculty affairs and faculty life at IUPUI and in shaping programs and events that develop faculty talent and leadership at all stages of career advancement, including promotion and tenure programs and processes, awards and funding opportunities, new faculty orientation, and faculty mentoring. (See IUPUI's announcement.)
- **Faculty Appointments and Advancement** group in the Office of Academic Affairs:
  - Processed appointments for about 2,400 new hires for IUPUI's academic units, including 240 candidate offers for full-time faculty
  - Processed reappointment processes for clinical, lecturer, and tenure-track faculty totaling about 1,000 appointments
  - Managed promotion, tenure, and sabbatical leave processes for about 150 faculty members. During 2013-14, 102 promotion and tenure cases were presented, with a 95% success rate.
  - Provide data sets and reports to the various campus constituencies, including the annual campus summary report and conduct training for school staff involved in academic HR matters.
  - Continued the digitization of faculty records, and are ahead of schedule for this initiative.

- Academic Affairs' **Faculty Development programs** served 820 attendees through its orientation programming, leadership series for chairs and associate deans, faculty advancement series, "Reading at the Table" series, and other programs. (See Academic Affairs Programs/Workshops)
- **The 2014 Chancellor's Academic Honors Convocation** recognized 225 faculty and students at IUPUI for academic excellence. http://academicaffairs.iupui.edu/AOEvents/Events/Chancellors-Academic-Honors-Convocation